HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS

FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED JUNE 30, 2024

WITH REPORT OF INDEPENDENT AUDITORS

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REPORT OF INDEPENDENT AUDITORS

To the Board of Commissioners Housing Authority of the Borough of Highlands:

Opinion

We have audited the accompanying financial statements of the Housing Authority of the Borough of Highlands (the "Authority") as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, as listed in the accompanying table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net position of the Authority as of June 30, 2024, and the changes in its net position and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis of Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Authority and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, *Government Auditing Standards*, and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Authority's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, required pension information and other post employment benefits information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Matters (continued)

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Authority's basic financial statements. The schedule of federal awards, findings and responses is presented for the purpose of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and the Division of Local Government Services, Department of Community Affairs, State of New Jersey, and is not a required part of the basic financial statements. The statement of financial position data, statement of activities data, statement of cash flows data, computation of surplus cash and schedule of reserve for replacements, and the schedule of changes in fixed asset accounts ("Supplementary Data Required by HUD") is also presented for the purpose of additional analysis as required by the United States Department of Housing and Urban Development are also not a required part of the financial statements.

The schedule of federal awards, findings and responses and the Supplementary Data Required by HUD are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America.

In our opinion, the schedule of federal awards, findings and responses and the Supplementary Data Required by HUD are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The certification of mortgagor and the management agent's certification have not been subjected to the auditing procedures applied in the audit of the financial statements and accordingly, we do not express an opinion or provide any assurance on them.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 15, 2024 on our consideration of the Authority's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control over financial reporting and compliance.

Novogndac & Company LLP

November 15, 2024 Toms River, New Jersey

MANAGEMENT'S DISCUSSION AND ANALYSIS

As Management of the Authority, we offer readers of the Authority's financial statements this narrative overview and analysis of the financial activities of the Authority for the fiscal year ended June 30, 2024. We encourage readers to consider the information presented here in conjunction with the Authority's financial statements as presented elsewhere in this report.

A - Financial Highlights

- 1 The assets of the Authority exceeded its liabilities at the close of the most recent fiscal year by \$3,461,392 (net position) as opposed to \$3,515,834 for the prior fiscal year.
- 2 As of the close of the current fiscal year, the Authority's proprietary fund reported ending unrestricted net position of \$779,896.
- 3 The Authority's cash and cash equivalents balance (including tenant security deposits) at June 30, 2024 was \$2,241,316 representing an increase of \$197,069 from the prior fiscal year.
- 4 The Authority had total operating revenues of \$1,382,904 and total operating expenses of \$1,467,507 for the year ended June 30, 2024.
- 5 The Authority had capital outlays totaling \$86,073 for the fiscal year.
- 6 The Authority's expenditures of federal awards amounted to \$622,623 for the fiscal year.

B – Using the Annual Report

1 – Management's Discussion and Analysis

The Management's Discussion and Analysis is intended to serve as an introduction to the Authority's financial statements. The Authority's financial statements and Notes to Financial Statements included in the this report were prepared in accordance with GAAP applicable to governmental entities in the United States of America for Proprietary Fund types.

B – Using the Annual Report (continued)

2 - Financial Statements

The financial statements are designed to provide readers with a broad overview of the Authority's finances, in a manner similar to a private-sector business. They consist of the Statement of Net Position, Statement of Revenues, Expenses and Changes in Net Position, and Statement of Cash Flows.

The Statement of Net Position presents information on all the Authority's assets and deferred outflows and liabilities, with the difference between the two reported as net position. Increases or decreases in net position will serve as a useful indicator of whether the financial position of the Authority is improving or deteriorating.

The Statement of Revenues, Expenses and Changes in Net Position present information showing how the Authority's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of unrelated cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g.; depreciation and earned but unused vacation leave).

The Statement of Cash Flows reports the cash flows from operating, investing, capital and related financing activities.

The financial statements report on the Authority's activities. The activities are primarily supported by HUD subsidies and grants. The Authority's function is to provide decent, safe and sanitary housing to low income and special needs populations. The financial statements can be found on pages 9 through 13.

3 – Notes to Financial Statements

The notes to financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements. The notes to financial statements can be found in this report after the financial statements.

C – The Authority as a Whole

The Authority's net position increased during the fiscal year. The Authority's revenues are primarily subsidies and grants received from HUD. The Authority receives subsidies each month based on a pre-approved amount by HUD. The Authority's revenues were sufficient to cover all expenses, including depreciation during the fiscal year.

By far, the largest portion of the Authority's net position reflects its investment in capital assets (e.g., land, buildings, equipment and construction in progress). The Authority uses these capital assets to provide housing services to its tenants; consequently, these assets are not available for future spending. The unrestricted net position of the Authority is available for future use to provide program services.

D – <u>Budgetary Highlights</u>

For the year ended June 30, 2024, an individual program budget was prepared by the Authority and was approved by the Board of Commissioners. The budget was prepared in accordance with the accounting procedures prescribed by the applicable funding agency.

As indicated by the excess of revenues over expenses, the Authority's net position increased during the fiscal year.

E – Capital Assets and Debt Administration

1 - Capital Assets

As of June 30, 2024, the Authority's net investment in capital assets for its proprietary fund was \$1,708,909 (net of accumulated depreciation). This investment in capital assets includes land, buildings, equipment and construction in progress less related debt.

The Authority spent \$86,073 on capital assets during the year ended June 30, 2024.

Additional information on the Authority's capital assets can be found in Note 5 to the Financial Statements, which is included in this report.

E – Capital Assets and Debt Administration (continued)

2 – <u>Long Term Debt</u>

During the fiscal year ended June 30, 2019, the Authority entered into a mortgage loan with Investors Bank in the amount of \$500,000, in order to complete the rehabilitation work related to the Authority's RAD conversion. As of June 30, 2024, \$350,074 remains payable.

Further details can be found in the Note 10 to the Financial Statements.

F – Significant Changes from FYE June 30, 2023 to June 30, 2024

Cash and cash equivalents (including restricted cash) increased by \$197,069 during the year ended June 30, 2024.

Capital assets, net decreased by \$231,412, due to depreciation expense of \$317,485 exceeding purchases of \$86,073 for the year.

Accrued pension liability decreased by \$24,399 due to changes in the assumptions and proportions of the State of New Jersey's PERS Report for year ended June 30, 2024.

Accrued OPEB liability increased by \$202,134 due to changes in the assumptions and proportions of the State of New Jersey's OPEB Report for year ended June 30, 2024.

HUD grants increased \$13,258 due to an increase in Section 8 Housing Assistance Payments Program grant income during the year.

Ordinary repairs and maintenance expense increased \$24,981 from \$303,660 in 2023 to \$328,641 in 2024, primarily due to decreases in maintenance contracts.

G - Economic Factors and Next Year's Budgets and Rates

The following factors were considered in preparing the Authority's budget for the fiscal year ending June 30, 2025.

- 1 The state of the economy, particularly in light of current world affairs.
- 2 The desire for Congress to reduce the national deficit though cutbacks to federal programs.
- 3 The use of the Authority's unrestricted net position to fund any shortfalls rising from a possible economic downturn and reduced subsidies and grants. The Authority's unrestricted net position appears sufficient to cover any shortfall.

H - Contacting the Authority's Financial Management

The financial report is designed to provide a general overview of the Authority's finances for all those with an interest. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Executive Director, Housing Authority of the Borough of Highlands, 215 Shore Drive, Highlands, NJ 07732, or call (732) 872-2022.

FINANCIAL STATEMENTS

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF NET POSITION JUNE 30, 2024

ASSETS

Current assets: Cash and cash equivalents Tenant security deposits Accounts receivable, net Current portion of lease receivable	\$	1,220,138 48,591 1,776 14,930
Total current assets	_	1,285,435
Non-current assets: Restricted cash Lease receivable, net of current portion Capital assets, net Total non-current assets Total assets		972,587 586,016 2,058,983 3,617,586 4,903,021
DEFERRED OUTFLOWS OF RESOURCES		
State of New Jersey OPEB State of New Jersey P.E.R.S.	_	920,203 45,588

Total deferred outflows of resources	 965,791
Total assets and deferred outflows of resources	\$ 5,868,812

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF NET POSITION (continued) JUNE 30, 2024

LIABILITIES

Current liabilities:	
Accounts payable	\$ 68,063
Accrued expenses	15,159
Tenant security deposits	48,590
Prepaid rent	1,662
Accrued compensated absences	21,542
Loan payable, current	 30,565
Total current liabilities	 185,581
Non-current liabilities:	
Accrued OPEB liability	658,037
Accrued pension liability	290,581
Loan payable, non-current	 319,509
Total non-current liabilities	 1,268,127
Total liabilities	 1,453,708
DEFERRED INFLOWS OF RESOURCES	
State of New Jersey P.E.R.S.	29,639
State of New Jersey OPEB	364,816
Leased asset	 559,257
Total deferred inflows of resources	 953,712
NET POSITION	
Net position:	
Net investment in capital assets	1,708,909
Restricted	972,587
Unrestricted	779,896
	 1111-10
Total net position	 3,461,392
Total liabilities, deferred inflows of resources and net position	\$ 5,868,812

See accompanying notes to financial statements.

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE YEAR ENDED JUNE 30, 2024

Operating revenues:	
Tenant revenue	\$ 709,755
HUD operating grants	622,623
Other revenues	50,526
Total operating revenues	1,382,904
Operating expenses:	
Administrative	293,875
Utilities	239,388
Ordinary repairs and maintenance	328,641
Insurance	195,793
General	92,325
Depreciation	317,485
-	
Total operating expenses	1,467,507
Operating loss	(84,603)
Non-operating revenues (expenses):	
Investment income	50,321
Interest expense	(20,160)
F	
Net non-operating revenues	30,161
Change in net position	(54,442)
Net position, beginning of year	3,515,834
Net position, end of year	\$3,461,392

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF CASH FLOWS FOR THE YEAR ENDED JUNE 30, 2024

Cash Flows from Operating Activities: Cash received from tenants and others Cash received from grantors Cash paid to employees Cash paid to vendors and suppliers	$\begin{array}{ccc} & 782,590 \\ & 628,842 \\ & (292,681) \\ & (836,935) \end{array}$
Net cash provided by operating activities	281,816
Cash Flows from Capital and Related Financing Activities: Principal payments of loan payable Interest paid on loan payable Purchase of capital assets	(28,835) (20,160) (86,073)
Net cash used in capital and related financing activities	(135,068)
Cash Flows from Investing Activities: Interest received on investments	50,321
Net cash provided by investing activities	50,321
Net increase in cash, cash equivalents, and restricted cash	197,069
Cash, cash equivalents, and restricted cash, beginning of year	2,044,247
Cash, cash equivalents, and restricted cash, end of year	\$2,241,316
Reconciliation of cash, cash equivalents, and restricted cash to the Statement of Net Position is as follows:	
Cash and cash equivalents Tenant security deposits Restricted cash	\$ 1,220,138 48,591 972,587
Cash, cash equivalents, and restricted cash	\$2,241,316_

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF CASH FLOWS (continued) FOR THE YEAR ENDED JUNE 30, 2024

Reconciliation of operating loss to net cash provided by operating activities:	
Operating loss	\$ (84,603)
Adjustments to reconcile operating loss to net cash provided by operating activities:	
Depreciation	317,485
Bad debt expense	21,749
Changes in operating assets, deferred outflows of resources,	
liabilities, and deferred inflows of resources:	
Accounts receivable, net	(14,412)
Lease receivable	13,860
Deferred outflows of resources	(238,866)
Accounts payable	(5,593)
Accrued expenses	1,194
Tenant security deposits	1,007
Prepaid rent	105
Accrued compensated absences	5,218
Accrued pension liability	(24,399)
Accrued OPEB liability	202,134
Deferred inflows of resources	 86,937
Net cash provided by operating activities	\$ 281,816

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Organization

The Highlands Housing Authority (the "Authority") is a governmental, public corporation created under federal and state housing laws as defined by State statute (N.J.S.A. 4A: 12A-1, et. Seq., the "Housing Authority Act") for the purpose of engaging in the development, acquisition and administrative activities of the low-income housing program and other programs with similar objectives for low and moderate income families residing in the Borough of Highlands (the "Borough"). The Authority is responsible for operating certain low-rent housing programs in the Borough under programs administered by the U.S. Department of Housing and Urban Development ("HUD"). These programs provide housing for eligible families under the United States Housing Act of 1937, as amended.

The Authority is governed by a board of commissioners which is essentially autonomous, but is responsible to HUD and the State of New Jersey Department of Community Affairs. An executive director is appointed by the Authority's board of commissioners to manage the day-to-day operations of the Authority.

B. Basis of Accounting / Financial Statement Presentation

The Authority's financial statements are prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The Governmental Accounting Standards Board ("GASB") is responsible for establishing GAAP for state and local governments through its pronouncements (Statements and Interpretations).

The programs of the Authority are organized as separate accounting entities. Each program is accounted for by a separate set of self-balancing accounts that comprise its assets, liabilities, net position (program equity), revenues, and expenses. The individual programs account for the governmental resources allocated to them for the purpose of carrying on specific programs in accordance with laws, regulations, or other restrictions, including those imposed by HUD. The programs of the Authority are combined and considered an enterprise fund. An enterprise fund is used to account for activities that are operated in a manner similar to those found in the private sector.

The Authority's enterprise fund is accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, and losses from assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

The Authority's financial statements are prepared in accordance with GASB 34, *Basic Financial Statements and Management's Discussion and Analysis for State and Local Governments*, as amended ("GASB 34"). GASB 34 requires the basic financial statements to be prepared using the economic resources measurement focus and the accrual basis of accounting and requires the presentation of a Statement of Net Position, a Statement of Revenues, Expenses and Changes in Net Position and Statement of Cash Flows. GASB 34 also requires the Authority to include Management's Discussion and Analysis as part of the Required Supplementary Information.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

B. Basis of Accounting / Financial Statement Presentation (continued)

The Authority's primary source of non-exchange revenue relates to grants and subsidies. In accordance with GASB 33, *Accounting and Financial Reporting for Non-exchange Transactions*, grant and subsidy revenue are recognized at the time eligible program expenditures occur and/or the Authority has complied with the grant and subsidy requirements.

The Authority adopted GASB 75, Accounting and Financial Reporting for Postemployment Benefits Other than Pensions ("GASB 75"). GASB 75 established standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources, and expenditures associated with post employment benefits other than pensions ("OPEB") of State and Local Governments. For defined benefit OPEB, GASB 75 identifies the methods and assumptions that should be used to project benefit payments, discount projected benefit payments to their actual present value, and attribute that present value to periods of employee service. In addition, GASB 75 details the recognition and disclosure requirements for employers with liabilities to a defined benefit OPEB plan and for employers whose employees are provided with defined contribution OPEB.

During fiscal year 2019, the Authority converted its Public and Indian Housing program to Section 8 Project Based Rental Assistance through HUD's Rental Assistance Demonstration ("RAD") program. As a result of the conversion, the Authority's ninety (90) unit housing complex known as Ptak Towers and thirty (30) unit complex known as Jennie Parker Manor ("the Projects"), now receive project based rental assistance from HUD. Pursuant to the terms and conditions of the Housing Assistance Payment ("HAP") contract, HUD agreed to make housing assistance payments monthly to the Projects, on behalf of each eligible tenant, in the amount equal to the difference between the amount specified in the HAP contract as the rental for the leased unit occupied by said tenant and that portion of such rental which is payable by the tenant in accordance with prescribed formulas, but which shall not exceed 30% of the tenant's adjusted gross income. HUD has notified the Projects that it has reserved its annual commitment for housing assistance payments under the HAP contract and the amount is based upon the initial schedule of approved contract rents. The terms of the HAP contract will provide for increases and decreases in contract rents and subsidies thereto subject to certain conditions.

C. Reporting Entity

In accordance with GASB 61, *The Financial Reporting Entity Omnibus - An Amendment of GASB* 14 and 34, the Authority's basic financial statements include those of the Authority and any component units. Component units are legally separate, tax-exempt organizations whose majority of officials are appointed by the primary government or the organization is fiscally dependent on the primary government and there is a potential for those organizations either to provide specific financial benefits to, or impose specific financial burdens on, the primary government.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

C. Reporting Entity (continued)

An organization has a financial benefit or burden relationship with the primary government if any one of the following conditions exist:

- 1. The primary government (Authority) is legally entitled to or can otherwise access the organization's resources.
- 2. The primary government is legally obligated or has otherwise assumed the obligation to finance the deficits of, or provide financial support to, the organization.
- 3. The primary government is obligated in some manner for the debt of the organization.

Based on the application of the above criteria, this report does not include any component units.

D. Use of Management Estimates

The preparation of financial statements in accordance with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts of assets, deferred outflows of resources, liabilities and deferred inflows of resources, and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant estimates include the allowance for doubtful accounts, accrued expenses and other liabilities, depreciable lives of properties and equipment, and contingencies. Actual results could differ significantly from these estimates.

E. Cash, Cash Equivalents and Restricted Cash

New Jersey Authorities are required by N.J.S.A. 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States, or the State of New Jersey, or the New Jersey Cash Management Fund. N.J.S.A. 40A:5-15.1 provides a list of securities which may be purchased by New Jersey Authorities.

The Authority is required to deposit funds in public depositories protected from loss under the provisions of the Governmental Unit Deposit Protection Act ("GUDPA"). GUDPA was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

N.J.S.A. 17:9-42 requires governmental units to deposit public funds only in public depositories located in New Jersey, when the funds are secured in accordance with the act.

HUD requires housing authorities to invest excess funds in obligations of the United States, Certificates of Deposit, or any other federally insured investment. HUD also requires that deposits be fully collateralized at all times. Acceptable collateralization includes FDIC insurance and the market value of securities purchased and pledged to the political subdivision. Pursuant to HUD restrictions, obligations of the United States are allowed as security for deposits. Obligations furnished as security must be held by the Authority or with an unaffiliated bank or trust company for the account of the Authority. It is the Authority's policy to maintain collateralization in accordance with state and HUD requirements. For the Statement of Cash Flows, cash, cash equivalents and restricted cash include all cash balances and highly liquid investments with a maturity of three months or less at time of purchase. It is the Authority's policy to maintain collateralization in accordance with state and HUD requirements.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

F. Accounts Receivable

Rents are due from tenants on the first day of each month. As a result, accounts receivable balances primarily consist of rents past due and vacated units. An allowance for doubtful accounts is established to provide for accounts, which may not be collected in the future for any reason. Collection losses on accounts receivable are charged against the allowance for doubtful accounts.

The Authority also recognizes a receivable from other governmental agencies for amounts earned and billed but not received and for amounts unbilled, but earned as of year end.

G. Allowance for Doubtful Accounts

The Authority periodically reviews all accounts receivable to determine the amount, if any, that may be uncollectable. If it is determined that an account or accounts may be uncollectable, the Authority prepares an analysis of such accounts and records an appropriate allowance against such amounts.

H. Prepaid Expenses

Prepaid expenses represent amounts paid as of year-end that will benefit future operations.

I. Capital Assets, Net

Capital assets are stated at cost. Expenditures for repairs and maintenance are charged directly to expense as they are incurred. Expenditures determined to represent additions or betterments are capitalized. Upon the sale or retirement of capital assets, the cost and related accumulated depreciation are eliminated from the accounts and any related gain or loss is reflected in the Statement of Revenues, Expenses and Changes in Net Position. Depreciation is calculated using the straight-line method based on the estimated useful lives of the following asset groups:

•	Buildings	40 Years
•	Building Improvements	15 Years
•	Furniture and Equipment	3-5 Years
•	Machinery	3 - 5 Years

The Authority has established a capitalization threshold of \$1,000.

J. Impairment of Long Lived Assets

The Authority evaluates events or changes in circumstances affecting long-lived assets to determine whether an impairment of its assets has occurred. If the Authority determines that a capital asset is impaired, and that the impairment is significant and other-than-temporary, then an impairment loss will be recorded in the Authority's financial statements. For the year ended June 30, 2024 there were no impairment losses incurred.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

K. Lease Receivable

Lease receivables are recognized at the net present value of the leased assets at a borrowing rate either explicitly described in the lease agreement or implicitly determined by the Authority.

L. Accounts Payable and Accrued Liabilities

The Authority recognizes a liability for goods and services received but not paid for as of year-end. It also recognizes a liability for wages and fringe benefits related to services performed at year-end but not yet paid to employees or taxing authorities.

M. Prepaid Rent

The Authority recognizes a liability for prepaid rents, which consists of the prepayment of rent by residents applicable to future periods.

N. Compensated Absences

Compensated absences are those absences for which employees will be paid in accordance with the Authority's Personnel Policy. A liability for compensated absences that is attributable to services already rendered and that are not contingent on a specific event that is outside the control of the Authority and its employees, is accrued as employees earn the rights to the benefits. Compensated absences that relate to future services or that are contingent on a specific event that is outside the control of the Authority and its employees are accounted for in the period in which such services are rendered or in which such event take place.

O. Regulated Leases

The Authority is a lessor of residential dwelling units under regulated leases as defined by GASB 87 and as such recognizes rental revenue in accordance with the terms of the lease contract. The leases which are twelve months in length are regulated by HUD as to rent, unit size, household composition and tenant income. For the year ended June 30, 2024, rental revenue earned under the aforementioned leases totaled \$709,755.

P. Pensions

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public Employees Retirement System ("PERS") and additions to/deductions from PERS's fiduciary net position have been determined on the same basis as they are reported by PERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Q. Other Post Employment Benefits

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to the net OPEB, and OPEB expense, and information about the fiduciary net position of the State Health Benefits Plan ("SHBP") and additions to/deductions from SHBP's fiduciary net position have been determined on the same basis as they are reported by SHBP. For this purpose, benefit payments are recognized when due and payable in accordance with the benefit terms.

R. Deferred Outflows of Resources and Deferred Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources until that time. In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources until that time.

S. Net Position Classifications

Net position is displayed in three components:

<u>Net investment in capital assets</u> - Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

<u>Restricted net position</u> - Consists of resources with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.

<u>Unrestricted net position</u> - All other resources that do not meet the definition of "restricted" or "net investment in capital assets."

T. Use of Restricted Assets

When both restricted and unrestricted resources are available for a particular restricted use, it is the Authority's policy to use restricted resources first, and then unrestricted resources as needed.

U. Operating Revenues and Expenses

The Authority defines its operating revenues as income derived from charges to residents and others for services provided as well as government subsidies and grants used for operating purposes. The Authority receives annual operating subsidies from HUD, subject to limitations prescribed by HUD. Operating subsidies from HUD are recorded in accordance with GASB 33 and are accounted for as revenue. Operating expenses are costs incurred in the operation of its program activities to provide services to residents and others. The Authority classifies all other revenues and expenses as non-operating.

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

V. Taxes

The Authority is a unit of local government under the New Jersey law and is exempt from real estate, sales and income taxes by both the federal and state governments. However, the Authority will pay a payment in lieu of taxes to cover municipal services provided by the local government for certain properties owned throughout the Borough.

W. Economic Dependency

The Authority is economically dependent on subsidies from HUD. The Section 8 Project Based Rental Assistance program operates at a loss prior to receiving the grants.

X. Budgets and Budgetary Accounting

The Authority adopts an annual operating budget which is used as a management tool throughout the accounting cycle. All budgets are prepared on a HUD basis, which differs with accounting principles generally accepted in the United States of America. All appropriations lapse at HUD's program year end or at the end of grant periods.

Pursuant to N.J.S.A 40A:5A-10 and N.J.A.C. 5:31, the Authority is also required to submit an authority wide budget for each fiscal year to the Director of the Division of Local Government Services sixty (60) days prior to the end of the fiscal year.

Y. Risk Management

The Authority is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Authority is a member of the New Jersey Public Housing Authorities Joint Insurance Fund ("JIF").

The joint insurance pool is both an insured and self-administered group of housing authorities established for the purpose of insuring against property damage, general liability, motor vehicles and equipment liability and workmen's compensation. The JIF will be self-sustaining through member premiums. There have been no significant reductions in insurance coverage. Settlement amounts have not exceeded insurance coverage for the past three years.

NOTE 2. CASH, CASH EQUIVALENTS AND RESTRICTED CASH

As of June 30, 2024, the Authority had funds on deposit in checking, savings, and money market accounts. The carrying amount of the Authority's cash, cash equivalents and restricted cash was \$2,241,316, and the bank balances approximated \$2,248,197.

Cash Category		<u>Amount</u>
Unrestricted Tenant security deposits Restricted	\$	1,220,138 48,591 972,587
Total cash and cash equivalents	\$	2,241,316

Of the bank balances, \$256,822 was covered by federal depository insurance and the remaining \$1,991,375 was collateralized by GUDPA as of June 30, 2024.

Custodial credit risk is the risk that, in the event of a bank failure, the government's deposits may not be returned to it. The Authority does not have a formal policy for custodial credit risk. As of June 30, 2024, the Authority's bank balances were not exposed to custodial credit risk.

NOTE 3. ACCOUNTS RECEIVABLE, NET

Accounts receivable, net consists of the following at June 30, 2024:

Description		<u>Amount</u>
Accounts receivable - tenants, net	\$_	1,776

Accounts Receivable - Tenants, Net

Tenant accounts receivable represents amounts owed to the Authority by tenants for outstanding rent. Management estimates the amounts to be fully collectible and therefore no allowance for doubtful accounts has been established.

NOTE 4. RESTRICTED DEPOSITS

As of June 30, 2024, restricted deposits consisted of the following:

Cash Category		<u>Amount</u>		
Reserve for replacements escrows Tenant security deposits	\$	972,587 <u>48,591</u>		
Total restricted deposits	\$	1,021,178		

Reserve for replacements escrows are required to be set aside for future project expenditures in accordance with the Authority's RAD Conversion Commitment.

Tenant security deposits represent amounts held by the Authority on behalf of tenants. Upon termination from the Authority, the tenant is due amounts deposited plus interest earned less any amounts charged for damage to the unit.

NOTE 5. CAPITAL ASSETS, NET

Description	June 30, 2023	Additions	Dispositions	Transfers	June 30, 2024
<u>Non-depreciable:</u> Land	\$ <u>54,433</u>	\$	\$	\$ <u> </u>	\$54,433_
<u>Depreciable:</u> Buildings and improvements Furniture and equipment Subtotal	10,622,605 124,464 10,747,069	86,073 	- 	- 	10,708,678 124,464 10,833,142
Less: accumulated depreciation	8,511,107	317,485			8,828,592
Net capital assets	\$ <u>2,290,395</u>	\$(231,412)	\$	\$	\$ <u>2,058,983</u>

The following is a summary of the changes in capital assets for the year ended June 30, 2024:

Depreciation expense for the year ended June 30, 2024 amounted to \$317,485.

NOTE 6. LEASE RECEIVABLE

On March 27, 2019, the Authority entered into a lease agreement (the "antenna lease") as a lessor. The term of the antenna lease was for five years, with an option to have five additional five year terms. The commencement date of the antenna lease was March 27, 2019, terminating on March 27, 2049. An initial lease receivable was recorded in the amount of \$640,701. As of June 30, 2024, the value of the lease receivable was \$600,946. At commencement of the antenna lease, base rent in the amount of \$2,650 was due on the first of each month. The implicit interest rate on the antenna lease was 3%. The value of the deferred inflows of resources as of June 30, 2024 was \$559,257. For the year ended June 30, 2024, the Authority recognized lease revenue and interest income on the antenna lease in the amounts of \$30,576 and \$18,252, respectively.

Annual lease payments for principal and interest for the next five years and in five year increments thereafter is as follows:

		<u>Principal</u>		Interest		Total <u>Payment</u>
2025	\$	14,930	\$	17,824	\$	32,754
2026		15,384		17,370		32,754
2027		15,852		16,902		32,754
2028		16,334		16,420		32,754
2029		17,160		15,922		33,082
2030-2034		97,837		71,184		169,021
2035-2039		119,111		54,980		174,091
2040-2044		143,988		35,325		179,313
2045-2049	_	160,350	_	11,686	_	172,036
	\$_	600,946	\$_	257,613	\$_	858,559

NOTE 7. ACCOUNTS PAYABLE

As of June 30, 2024, accounts payable consisted of the following:

Description	Amount		
Accounts payable - vendors Accounts payable - other governments	\$	21,026 47,037	
Total accounts payable	\$	68,063	

Accounts Payable - Vendors

Accounts payable - vendors represents the amounts payable to contractors and vendors for materials received or services rendered.

Accounts Pavable - Other Governments

Accounts payable - other governments represents amounts due to the Borough for payments in lieu of taxes ("PILOT").

NOTE 8. PAYMENTS IN LIEU OF TAXES

Under Federal, State and Local law, the Authority's programs are exempt from income, property and excise taxes. However, the Authority is required to make a PILOT for Authority owned properties in accordance with the provisions of its Cooperation Agreement with the Borough. Under the Cooperation Agreement, the Authority must pay the Borough the lesser of 10% of its net shelter rent or the approximate full real property taxes. During the year ended June 30, 2024, the Authority incurred PILOT expense in the amount of \$47,037.

NOTE 9. NON-CURRENT LIABILITIES

Non-current liabilities activity during the year ended June 30, 2024 consisted of the following:

Description	June 30, 2023	Additions	Reductions	June 30, 2024	Amounts due within one Year
Accrued pension liability Accrued OPEB liability Loans payable	\$ 314,980 455,903 <u>378,909</u>	\$ 2,698 270,807 	\$ (27,097) (68,673) (28,835)	\$ 290,581 658,037 <u>350,074</u>	\$ - - <u>30,565</u>
Total non-current liabilities	\$ <u>1,149,792</u>	\$ <u>273,505</u>	\$ <u>(124,605)</u>	\$ <u>1,298,692</u>	\$ <u>30,565</u>

NOTE 10. LOANS PAYABLE

Loans payable as of June 30, 2024 consisted of the following:

Description	<u>Amount</u>
Loan payable to Investors Bank in monthly payments of \$4,174 including interest at 5.41%. The loan matures on July 1, 2033 and is secured by real property owned by the Authority.	\$ 350,074
Less: current portion	 30,565
Loans payable, net of current portion	\$ 319,509

Annual debt service for principal and interest over the next five years and in five-year increments thereafter is as follows:

Year		Principal I:		Interest		Total
	.		.		.	
2025	\$	30,565	\$	18,430	\$	48,995
2026		32,284		16,711		48,995
2027		34,100		14,895		48,995
2028		35,984		13,011		48,995
2029		38,043		10,953		48,996
2030-2033		179,098		21,203		200,301
	\$	350,074	\$	95,203	\$	445,277

Interest expense for the year ended June 30, 2024 totaled \$20,160.

NOTE 11. PENSION PLAN

A. Plan Description

The PERS is a cost-sharing multiple employer defined benefit pension plan administered by the State of New Jersey, Division of Pensions and Benefits (the "Division"). For additional information about PERS, please refer to the Division's Comprehensive Annual Financial Report, which can be found at https://www.state.nj.us/treasury/pensions/annual-reports.shtml.

B. Benefits

The vesting and benefit provisions are set by N.J.S.A. 43:15A. PERS provides retirement, death and disability benefits. All benefits vest after ten years of service, except for medical benefits, which vest after 25 years of service or under the disability provisions of PERS. The following represents the membership tiers for PERS:

NOTE 11. PENSION PLAN (continued)

B. Benefits (continued)

- 1. Members who were enrolled prior to July 1, 2007
- 2. Members who were eligible to enroll on or after July 1, 2007 and prior to November 2, 2008
- 3. Members who were eligible to enroll on or after November 2, 2008 and prior to May 22, 2010
- 4. Members who were eligible to enroll on or after May 22, 2010 and prior to June 28, 2011
- 5. Members who were eligible to enroll on or after June 28, 2011

Service retirement benefits of $1/55^{\text{th}}$ of final average salary for each year of service credit is available to tiers 1 and 2 members upon reaching age 60 and to tier 3 members upon reaching age 62. Service retirement benefits of $1/60^{\text{th}}$ of final average salary for each year of service credit is available to tier 4 members upon reaching age 62 and tier 5 members upon reaching age 65.

Early retirement benefits are available to tiers one and two before reaching age 60, tiers 3 and 4 before age 62 with 25 years or more of service credit and tier 5 with 30 or more years of service credit before age 65. Benefits are reduced by a fraction of a percent for each month a member retires prior to the age at which a member can receive an unreduced benefit from age 55 to age 60 if they have at least 25 years of service. Deferred retirement is available to members who have at least 10 years of service credit and have not reached the service retirement age for the respective tier.

C. Contributions

The contribution policy for PERS is set by N.J.S.A. 43:15A and requires contributions by all active members and contributing employers. State legislation has modified the amount that is contributed by the State. The State's pension contribution is based on an actuarially determined amount which includes the employer portion of the normal cost and an amortization of the unfunded accrued liability. Funding for noncontributory group insurance benefits is based on actual claims paid. For fiscal year 2023, the State's pension contribution was more than the actuarial determined amount.

The local employers' contribution amounts are based on the actuarially determined rate which includes the normal cost and unfunded accrued liability. Chapter 19, P.L. 2009 provided an option for local employers of PERS to contribute 50% of the normal and accrued liability contribution amounts certified for payments due in State fiscal year 2009. Such employers will be credited with full payment and any such amounts will not be included in their unfunded liability. The actuaries will determine the unfunded liability of those retirement systems, by employer, for the reduced normal and accrued liability contributions provided under this law. This unfunded liability will be paid by the employer in level annual payments over a period of 15 years beginning with the payments due in the fiscal year ended June 30, 2012 and will be adjusted by the rate of return on the actuarial value of the assets.

NOTE 11. PENSION PLAN (continued)

D. Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the Authority reported a liability of \$290,581, for its proportionate share of the net pension liability. The net pension liability was measured as of July 1, 2022, and rolled forward to June 30, 2023.

For the year ended June 30, 2024, the Authority recorded a pension expense in the amount of \$20,922. At June 30, 2024, the Authority reported deferred outflows of resources and deferred inflows of resources from the following sources.

	0	Deferred utflows of <u>esources</u>	I	Deferred inflows of <u>Resources</u>
Changes of Assumptions	\$	638	\$	17,610
Changes in Proportion		15,153		10,841
Differences between expected and actual experience		2,778		1,188
Net differences between actual and projected earnings on pension plan investments		1,338		-
Payment made Subsequent to Measurement Date		25,681		-
Total	\$	45,588	\$	29,639

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ending June 30:	Amo	<u>unt</u>
2025 2026 2027 2028 2029		.0,632) (5,934) 8,293 (1,484) <u>25</u>
	\$	(9,732)

The amounts reported as deferred outflows of resources related to pensions, contributions made after the measurement date of June 30, 2023, should have the effect of reducing net pension liability during the next actuarial measurement period.

E. Actuarial Assumptions

The collective total pension liability at the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following assumptions.

Inflation Rate:	
Price	2.75%
Wage	3.25%
Salary increases: Through 2026	2.75 - 6.55% based on years of service
Investment rate of return 26	7.00%

NOTE 11. PENSION PLAN (continued)

E. Actuarial Assumptions (continued)

Pre-mortality rates were based on the Pub-2010 General Below-Median Income Employee mortality table with an 82.2% adjustment for males and 101.4% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Post-retirement mortality rates were based on the Pub-2010 General Below-Median Income Healthy Retiree mortality table with a 91.4% adjustment for males and 99.7% adjustment for females, and with future improvement from the base year of 2010 on a generational basis.

Disability retirement rates used to value disabled retirees were based on the Pub-2010 Non-Safety Disabled Retiree mortality table with a 127.7% adjustment for males and 117.2% adjustment for females, and with future improvement from the base year of 2010 on a generational basis. Mortality improvement is based on Scale MP-2021.

The actuarial adjustments used in the July 1, 2022 valuation were based on the results of an actuarial experience study for the period July 1, 2018 to June 30, 2021.

F. Long-Term Expected Rate of Return

The long-term expected rate of return is determined by the State Treasurer, after consultation with the Directors of the Division of Investments and the Division of Pensions and Benefits, the board of trustees and the actuaries. Best estimates of arithmetic real rates of return for each major asset class, including the PERS's target asset allocation as of June 30, 2023, are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected <u>Rate of Return</u>
U.S. Equity	28.00%	8.98%
Non-U.S. Developed Markets Equity	12.75%	9.22%
International Small Cap Equity	1.25%	9.22%
Emerging Markets Equity	5.50%	11.13%
Private Equity	13.00%	12.50%
Real Assets	3.00%	8.40%
Real Estate	8.00%	8.58%
High Yield	4.50%	6.97%
Private Credit	8.00%	9.20%
Investment Grade Credit	7.00%	5.19%
Cash Equivalents	2.00%	3.31%
U.S. Treasuries	4.00%	3.31%
Risk Mitigation Strategies	3.00%	6.21%

NOTE 11. PENSION PLAN (continued)

G. Discount Rate

The discount rate used to measure the total pension liability was 7.00% as of June 30, 2023. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current member contribution rates and that contributions from employers and the nonemployer contributing entity will be based on 100% of the actuarially determined contributions for the local employers. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on plan investments was applied to all projected benefit payments to determine the total pension liability.

H. Sensitivity of the Authority's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following presents the Authority's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the Authority's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1 percentage point lower (6.00 percent) or 1 percentage point higher (8.00 percent) than the current rate.

	1% Decrease	Discount Rate	1% Increase
	<u>(6.00%)</u>	<u>(7.00%)</u>	<u>(8.00%)</u>
Authority's proportionate share of the net pension liability	\$382,912_	\$290,581	\$ <u>218,590</u>

NOTE 12. OTHER POST EMPLOYMENT BENEFITS PLAN

A. Plan Description

The SHBP is a cost-sharing multiple-employer defined benefit OPEB plan administered by the Division. It covers employees of local government employers that have adopted a resolution to participate in the SHBP. For additional information about SHBP, please refer to the Division's Annual Comprehensive Financial Report, which can be found at https://www.state.nj.us/treasury/pensions/financial-reports.shtml.

B. Benefits

SHBP provides medical and prescription drug to retirees and their covered dependents of the employers. Under Chapter 88, local employers elect to provide benefit coverage based on the eligibility rules and regulations promulgated by the State Health Benefits Commission. Chapter 48 allows local employers to establish their own age and service eligibility for employer paid health benefits coverage for retired employees.

Under Chapter 48, the employer may assume the cost of postretirement medical coverage for employees and their dependents who: 1) retired on a disability pension; or 2) retired with 25 or more years of services credit in a State of locally administered retirement system and a period of service of up to 25 years with the employer at the time of retirement as established by the employer; or 3) retired and reached the age of 65 with 25 or more years of service credit in a State or locally administered retirement system and a period of service of up to 25 years with the employer at the time of service of up to 25 years with the employer at the time of service of up to 25 years with the employer at the time of retirement as established by the employer at the time of retirement as established by the employer at the time of retirement as established by the employer; or 4) retired and reached age 62 with at least 15 years of service with the employer.

NOTE 12. OTHER POST EMPLOYMENT BENEFITS PLAN (continued)

B. Benefits (continued)

Further, the law provides that the employer paid obligations for retiree coverage may be determined by means of a collective negotiations agreement. Pursuant to Chapter 78, P.L., 2011, future retirees eligible for postretirement medical coverage who have less than 20 years of creditable service on June 28, 2011 will be required to pay a percentage of the cost of their health care coverage in retirement provided they retire with 25 or more years of pension service credit. The percentage of the premium for which the retiree will be responsible will be determined based on the retiree's annual retirement benefit and level of coverage.

C. OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At June 30, 2024, the Authority reported a liability of \$658,037, for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of July 1, 2022, and rolled forward to June 30, 2023. For the year ended June 30, 2024, the Authority recognized OPEB expense in the amount of \$68,673. At June 30, 2024, the Authority reported deferred outflows of resources and deferred inflows of resources from the following sources.

Changes of Assumptions	С	Deferred outflows of <u>Resources</u> 85,240	\$	Deferred Inflows of <u>Resources</u> 186,006
Changes of Assumptions	φ	05,240	φ	180,000
Changes in Proportion		756,538		-
Differences between projected and actual experience		30,345		178,701
Net differences between projected and actual investment earnings on OPEB plan investments		-		109
Contributions subsequent to the measurement date		48,080	_	
Total	\$	920,203	\$_	364,816

The deferred outflow and deferred inflows of resources, other than the employer contributions noted above, will be recognized in future OPEB expense as follows:

		:	<u>Amount</u>
Year ending June 3	0:		
	2025	\$	151,958
	2026		124,463
	2027		67,332
	2028		31,563
	2029		63,711
	Thereafter		68,280
		\$	507,307

The amount reported as deferred outflows of resources related to employer contributions made July 2023 through June 2024, should have the effect of reducing net OPEB liability during the next actuarial measurement period.

NOTE 12. OTHER POST EMPLOYMENT BENEFITS PLAN (continued)

D. Actuarial Assumptions

The total OPEB liability for the June 30, 2023 measurement date was determined by an actuarial valuation as of July 1, 2022, which was rolled forward to June 30, 2023. This actuarial valuation used the following assumptions:

Salary increases: 2.75% to 6.55% based on years of service

Actuarial assumptions used in the July 1, 2022 valuation were based on the results of the PERS experience studies prepared for July 1, 2018 to June 30, 2021.

100% of active members are considered to participate in the plan upon retirement.

E. Discount Rate

The discount rate used to measure the total OPEB liability was 3.65% as of June 30, 2023. This represents the municipal bond return rate as chosen by the State. The source is the Bond Buyer Go 20-Bond Municipal Bond Index, which includes tax-exempt general obligation municipal bonds with an average rating of AA/Aa or higher. As the long-term rate of return is less than the municipal bond rate, it is not considered in the calculation of the discount rate, rather the discount rate is set at the municipal bond rate.

F. Sensitivity of the Authority's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the Authority's proportionate share of the net OPEB liability calculated using the discount rate of 3.65%, as well as what the Authority's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (2.65%) or 1 percentage point higher (4.65%) than the current rate.

	1% Decrease	Discount Rate	1% Increase	
	<u>(2.65)</u>	<u>(3.65)</u>	<u>(4.65)</u>	
Authority's proportionate share of the net OPEB liability	\$762,216	\$658,037_	\$ <u> </u>	

NOTE 12. OTHER POST EMPLOYMENT BENEFITS PLAN (continued)

G. Sensitivity of the Authority's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Trend Rate

The following presents the Authority's proportionate share of the net OPEB liability calculated using the health care trend rate, as well as what the Authority's proportionate share of the net OPEB liability would be if it were calculated using a health care trend rate that is 1 percentage point lower or 1 percentage point higher than the current rate.

	1% Decrease		Discount Rate		<u>1% Increase</u>	
Authority's proportionate share of the net OPEB liability	\$	559,254	\$	658,037	\$	784,509

NOTE 13. RESTRICTED NET POSITION

As of June 30, 2024, restricted net position consisted of the following:

Description	<u>Amount</u>			
Reserve for replacements escrows	\$	972,587		

Reserve for replacements escrows are required to be set aside for future project expenditures in accordance with the Authority's RAD Conversion Commitment.

NOTE 14. CONTINGENCIES

The Authority receives financial assistance from HUD in the form of grants and subsidies. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the grant agreements and applicable regulations, including the expenditure of the funds for eligible purposes. Substantially all grants, entitlements and cost reimbursements are subject to financial and compliance audits by HUD. As a result of these audits, costs previously reimbursed could be disallowed and require payments to HUD.

As of June 30, 2024, the Authority estimates that no material liabilities will result from such audits.

NOTE 15. SUBSEQUENT EVENTS

Events that occur after the financial statement date but before the financial statements were available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the financial statement date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the financial statement date require disclosure in the accompanying notes to the financial statements. Management evaluated the activity of the Authority through November 15, 2024 (the date the financial statements were available to be issued) and concluded that no subsequent events have occurred that would require recognition in the financial statements or disclosure in the notes to the financial statements.


INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Commissioners Housing Authority of the Borough of Highlands:

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements of the Housing Authority of the Borough of Highlands (the "Authority"), as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the Authority's basic financial statements, and have issued our report thereon dated November 15, 2024.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Authority's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Authority's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Authority's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Novogodac & Company LLP

November 15, 2024 Toms River, New Jersey

SUPPLEMENTARY INFORMATION

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS SCHEDULE OF FEDERAL AWARDS, FINDINGS AND RESPONSES FOR THE YEAR ENDED JUNE 30, 2024

I. <u>Federal Awards</u>

For the year ended June 30, 2024, the Authority received federal funding under the following programs:

Federal Grantor / <u>Program Title</u>	Federal AL <u>Number</u>	Pass- through Identifying <u>Number</u>	Grant <u>Expenditures</u>
U.S. Department of Housing and Urban Development:			
Section 8 Project-Based Cluster:			
Section 8 Housing Assistance Payments Program	14.195	N/A	\$ <u>622,623</u>
Total Expenditures of Federal Awards			\$ <u>622,623</u>

II. <u>Financial Statement Findings</u>

There were no findings relating to the financial statements which are required to be reported in accordance with *Government Auditing Standards*.

III. Schedule of Prior Year Audit Findings

There were no findings or questioned costs in the prior year.

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS REQUIRED PENSION INFORMATION FOR THE YEAR ENDED JUNE 30, 2024

SCHEDULE OF AUTHORITY CONTRIBUTIONS FOR THE LAST TEN FISCAL YEARS

		June 30, <u>2015</u>	June 30, <u>2016</u>		June 30, <u>2017</u>	June 30, <u>2018</u>	June 30, <u>2019</u>
Contractually required contribution	\$	19,241 \$	22,959	\$	15,943 \$	17,239 \$	19,060
Contributions in relation to the contractually required contribution	_	19,241	22,959		15,943	17,239	19,060
(Over) / under funded	\$_	\$		\$_	\$_	\$_	
Authority's covered-employee payroll	\$_	120,702 \$	126,674	\$_	<u>134,475</u> \$	<u>137,256</u> \$	199,202
Contributions as a percentage of covered- employee payroll		<u> 15.94</u> %	<u>18.12</u> %	; 	<u>11.86</u> %	<u> 12.56</u> %	<u>9.57</u> %
		June 30, <u>2020</u>	June 30, <u>2021</u>		June 30, <u>2022</u>	June 30, <u>2023</u>	June 30, <u>2024</u>
Contractually required contribution	\$	18,789 \$	21,476	\$	23,383 \$	22,305 \$	20,922
Contributions in relation to the contractually required contribution	_	18,789	21,476		23,383	22,305	20,922
(Over) / under funded	\$_	\$		\$_	\$	\$	
Authority's covered-employee payroll	\$_	201,795 \$	213,879	\$_	216,889 \$	223,398 \$	237,720
Contributions as a percentage of covered- employee payroll	_	<u> </u>	<u>10.04</u> %	5	<u> 10.78</u> %	9.98 %	<u>8.80</u> %

See Report of Independent Auditors.

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS REQUIRED PENSION INFORMATION (continued) FOR THE YEAR ENDED JUNE 30, 2024

SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE OF THEIR NET PENSION LIABILITY FOR THE LAST TEN FISCAL YEARS

	June 30, <u>2015</u>	June 30, <u>2016</u>	June 30, <u>2017</u>	June 30, <u>2018</u>	June 30, <u>2019</u>
Authority's proportion of the net pension liability	0.0023 %	0.0027 %	0.0018 %	0.0019 %	0.0019 %
Authority's proportionate share of the net pension liability	\$ <u>436,985</u> \$	<u> </u>	<u> </u>	433,181 \$	377,290
Authority's covered-employee payroll	\$ <u>120,702</u> \$	126,674 \$	134,475 \$	137,256 \$	199,202
Authority's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll		<u>473.24</u> %	<u> </u>	<u> </u>	<u>189.40</u> %
Plan fiduciary net position as a percentage of the total pension liability	<u>52.08</u> %	<u> </u>	<u>43.35</u> %	48.10 %	<u>53.60</u> %
	June 30, <u>2020</u>	June 30, <u>2021</u>	June 30, <u>2022</u>	June 30, <u>2023</u>	June 30, <u>2024</u>
Authority's proportion of the net pension liability	0.0019 %	0.0020 %	0.0020 %	0.0021 %	0.0020 %
Authority's proportionate share of the net pension liability	\$ <u>348,049</u> \$	<u> 320,140</u> \$	236,532 \$_	314,980 \$	290,581
Authority's covered-employee payroll	\$ <u>201,795</u> \$	213,879 \$	216,889 \$	223,398 \$	237,720
Authority's proportionate share of the net pension liability (asset) as a percentage of its covered-employee payroll		<u>149.68</u> %	<u> 109.06</u> %	<u> 140.99</u> %	<u>122.24</u> %
Plan fiduciary net position as a percentage of the total pension liability	<u>56.30</u> %				

See Report of Independent Auditors.

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS REQUIRED OTHER POST EMPLOYMENT BENEFITS INFORMATION FOR THE YEAR ENDED JUNE 30, 2024

SCHEDULE OF AUTHORITY CONTRIBUTIONS FOR THE LAST TEN FISCAL YEARS***

	J	une 30, <u>2023</u>	J	June 30, <u>2024</u>
Statutorily required contribution	\$	33,977	\$	68,673
Contributions in relation to the statutorily required contribution		33,977		68,673
Contribution deficiency (excess)	\$		\$	
Authority's covered-employee payroll	\$	223,398	\$	237,720
Contributions as a percentage of covered employee payroll		<u>15.21</u> %		<u>28.89</u> %

SCHEDULE OF THE AUTHORITY'S PROPORTIONATE SHARE OF THEIR NET OPEB LIABILITY FOR THE LAST TEN FISCAL YEARS***

	June 30, June 30, 2023 2024
Authority's proportion of the net OPEB liability	<u>0.0028</u> % <u>0.0044</u> %
Authority's proportionate share of the net OPEB liability	\$ <u>455,903</u> \$ <u>658,037</u>
Authority's covered-employee payroll	\$ <u>223,398</u> \$ <u>223,398</u>
Authority's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll	<u>204.08</u> % <u>294.56</u> %
Plan fiduciary net position as a percentage of the total OPEB liability	<u>0.36</u> % <u>0.79</u> %

*** = Until a full 10 year trend is compiled the Authority is presenting information for those years that are available.

SUPPLEMENTARY DATA REQUIRED BY HUD

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF FINANCIAL POSITION DATA JUNE 30, 2024

Account <u>Number</u>

ASSETS

CURRENT ASSETS

1120 1130	Cash Tenant accounts receivable	\$	1,220,138 1,776
1100T	Total current assets		1,221,914
1191	Tenant deposits held in trust		48,591
	RESTRICTED DEPOSITS		
1320	Replacement reserve		972,587
1300T	Total restricted deposits		972,587
	FIXED ASSETS		
1410 1420 1460 1400T 1495	Land Building Furnishings Total fixed assets Accumulated depreciation	_	54,433 10,708,678 <u>124,464</u> 10,887,575 (8,828,592)
1400N	Net fixed assets		2,058,983
1590	Miscellaneous other assets		1,566,737
1500T	Total other assets		1,566,737
1000T	Total assets	\$	5,868,812

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF FINANCIAL POSITION DATA (continued) JUNE 30, 2024

Account <u>Number</u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES

2110 2120 2150 2160 2210	Accounts payable - operations Accrued wages Accrued property taxes Loan payable - short term Prepaid revenue	\$ 21,026 36,701 47,037 30,565 1,662
2122T	Total current liabilities	 <u>136,991</u>
2191	Tenant deposits held in trust	 48,590
	LONG-TERM LIABILITIES	
2310 2390	Loan payable - long term Miscellaneous long term liabilities	 319,509 1,902,330
2300T	Total long-term liabilities	 2,221,839
2000T	Total liabilities	 2,407,420
	NET ASSETS	
3131	Net assets without donor restrictions	 3,461,392
3130	Total net assets	 3,461,392
2033T	Total liabilities and net assets	\$ 5,868,812

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF ACTIVITIES DATA FOR THE YEAR ENDED JUNE 30, 2024

Account <u>Number</u>

REVENUES

5120 5121 5100T	Rent revenue - gross potential Tenant assistance payments Total rent revenue	\$ 709,755 <u>622,623</u> <u>1,332,378</u>
5410 5440 5400T	Financial revenue - operations Revenue from investments - reserve for replacements Total financial revenue	36,885 <u>13,436</u> <u>50,321</u>
5910 5920 5990 5900T	Laundry and vending revenue Tenant charges Miscellaneous Total other revenue	11,836 6,972 <u>31,718</u> <u>50,526</u>
5000T	Total revenue	1,433,225
	EXPENSES	
6210 6310 6311 6320 6340 6350 6351 6370 6390	Advertising and marketing Office salaries Office expenses Management fee Legal expense - project Audit expense Bookkeeping fee / accounting services Bad debts Miscellaneous administrative expenses	546 $123,023$ $13,614$ $54,489$ $10,802$ $11,480$ $22,878$ $21,749$ $57,043$
6263T	Total administrative expenses	315,624

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF ACTIVITIES DATA (continued) FOR THE YEAR ENDED JUNE 30, 2024

Account <u>Number</u>			
	EXPENSES (continued)		
6450	Electricity	\$	66,590
6451	Water		34,726
6452	Gas		66,952
6453	Sewer		71,120
6400T	Total utilities expense		239,388
6510	Payroll		114,697
6515	Supplies		14,080
6520	Contracts		130,693
6525	Garbage and trash		5,086
6546	Heating repairs and maintenance		13,475
6548	Snow removal		162
6570	Vehicle and maintenance equipment		186
6590	Miscellaneous operating and maintenance		50,262
6500T	Total operating and maintenance expenses		328,641
6710	Real estate taxes		47,037
6711	Payroll taxes		18,321
6720	Property and liability insurance		602
6723	Health insurance and other benefits		127,005
6790	Miscellaneous, taxes, licenses, permits and insurance		73,404
6700T	Total taxes and insurance		266,369
6840	Interest on notes payable	_	20,160
6800T	Total financial expenses		20,160
6000T	Total cost of operations before depreciation		1,170,182
5060T	Profit before depreciation		263,043
6600	Depreciation expense	_	317,485
5060N	Operating loss		(54,442)
3247	Change in net assets without donor restrictions	_	(54,442)
3250	Change in total net assets from operations	\$	(54,442)

See Report of Independent Auditors.

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF ACTIVITIES DATA (continued) FOR THE YEAR ENDED JUNE 30, 2024

Account <u>Number</u>		
S1000-010	Total loan principal payments required during the year.	\$ 28,835
S1000-020	Total of 12 monthly deposits during the year into the replacement reserve account, as required by the regulatory agreement.	\$ 96,170
S1000-030	Replacement reserve or residual receipts releases, which are included as expense items on this profit and loss statement.	\$
S1000-040	Project improvement reserve releases under the flexible subsidy program that are included as expense items on this profit and loss statement.	\$
S1100-060	Previous year net assets without donor restrictions	\$ 3,515,834
3247	Change in net assets without donor restrictions	 (54,442)
3131	Net assets without donor restrictions	\$ 3,461,392
S1100-050 3250	Previous year total net assets Change in total net assets from operations	\$ 3,515,834 (54,442)
3130	Total net assets	\$ 3,461,392

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF CASH FLOWS DATA FOR THE YEAR ENDED JUNE 30, 2024

Account <u>Number</u>

Cash flows from operating activities:

S1200-010 S1200-020 S1200-030 S1200-040	Rental receipts Interest receipts Other operating receipts Total receipts Administrative	\$ 	$1,346,038 \\50,321 \\64,386 \\1,460,745 $ (120,226)
S1200-050 S1200-070 S1200-100 S1200-100 S1200-120 S1200-140 S1200-150 S1200-180 S1200-230 S1200-240	Management fees Utilities Salaries and wages Operating and maintenance Real estate taxes Property insurance Miscellaneous taxes and insurance Interest on mortgage Total disbursements Net cash provided by operating activities		$(129,336) \\ (54,489) \\ (239,388) \\ (236,526) \\ (213,944) \\ (65,358) \\ (602) \\ (189,973) \\ (20,160) \\ (1,149,776) \\ 310,969 \\ (10,100) \\ (1,149,776) \\ (1,1$
S1200-245 S1200-250 S1200-330 S1200-350T	Cash flows from investing activities: Net withdrawals from the mortgage escrow account Net deposits to the reserve for replacements Purchases of property and equipment Net cash used in investing activities Cash flows from financing activities:	_	2,317 (109,606) (86,073) (193,362)
S1200-360 S1200-460	Principal payments - mortgage Net cash used in financing activities	_	<u>(28,835</u>) (28,835)
S1200-470 S1200-480 S1200T	Net increase in cash and cash equivalents Cash - beginning of period Cash - end of period	\$	88,772 <u>1,131,366</u> <u>1,220,138</u>

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS STATEMENT OF CASH FLOWS DATA (continued) FOR THE YEAR ENDED JUNE 30, 2024

Account <u>Number</u>		
	Reconciliation of change in net assets to net cash provided by operating activities:	
3250	Change in net assets	\$ (54,442)
	Adjustments used to reconcile the change in net assets to net cash provided by operating activities:	
6600	Depreciation expense	317,485
S1200-500	Account receivable	21,197
S1200-530	Tenant security deposits	(1,008)
S1200-540	Accounts payable	(5,593)
S1200-560	Accrued expenses	6,412
	Miscellaneous current liabilities	25,806
S1200-580	Decrease in tenant security deposits held in trust	1,007
S1200-590	Deferred rent	 105
S1200-610	Net cash provided by operating activities	\$ 310,969

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS COMPUTATION OF SURPLUS CASH AND SCHEDULE OF RESERVES FOR REPLACEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Computation of Surplus Cash

S1300-010	Cash	\$	1,268,729
S1300-040	Total cash		1,268,729
S1300-075 S1300-100 2210 2191	Current obligations: Accounts payable due within 30 days Accrued expenses Prepaid revenue Tenant security deposits	_	19,437 83,738 1,662 48,590
S1300-140	Total current obligations		153,427
S1300-210	Surplus cash	\$	1,115,302

Schedule of Reserves for Replacements

1320P 1320DT 1320INT	Balance at the beginning of year Total monthly deposits Interest income	\$ 862,981 96,170 <u>13,436</u>
1320	Balance at end of year	\$ 972,587
1320R	Deposits Suspended or Waived Indicator	 No

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS SCHEDULE OF CHANGES IN FIXED ASSET ACCOUNTS FOR THE YEAR ENDED JUNE 30, 2024

	Beginning Balance	Additions	Deductions	Ending Balance
Land Building Furnishings	\$	\$ - 86,073 -	\$	\$
Total	10,801,502	86,073	-	10,887,575
Accumulated depreciation	8,511,107	317,485	<u> </u>	8,828,592
Net book value	\$ <u>2,290,395</u>	\$ <u>(231,412</u>)	\$	\$ <u>2,058,983</u>

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS CERTIFICATION OF MORTGAGOR FOR THE YEAR ENDED JUNE 30, 2024

I hereby certify that I have examined the accompanying financial statements and supplementary information of the Housing Authority of the Borough of Highlands and, to the best of my knowledge and belief, the same are accurate and complete.

Douglas Dzema, Executive Director Housing Authority of the Borough of Highlands November 15, 2024

Tom Furlong Housing Authority of the Borough of Highlands November 15, 2024

Federal ID No.: 21-6001673

HOUSING AUTHORITY OF THE BOROUGH OF HIGHLANDS MANAGEMENT AGENT'S CERTIFICATION FOR THE YEAR ENDED JUNE 30, 2024

I hereby certify that I have examined the accompanying financial statements and supplementary information of the Housing Authority of the Borough of Highlands and, to the best of my knowledge and belief, the same are accurate and complete.

Douglas Dzema, Executive Director Housing Authority of the Borough of Highlands November 15, 2024

Renee DeMarco, Property Manager Housing Authority of the Borough of Highlands November 15, 2024

Federal ID No.: 21-6001673